

Exhibit 300: Capital Asset Plan and Business Case Summary

Part I: Summary Information And Justification (All Capital Assets)

Section A: Overview (All Capital Assets)

1. Date of Submission: 2010-03-19 17:57:13

2. Agency: 010

3. Bureau: 00

4. Name of this Investment: DOI - Financial and Business Management System (FBMS)

5. Unique Project (Investment) Identifier: 010-00-01-01-01-1127-00

6. What kind of investment will this be in FY 2011?: Mixed Life Cycle

- Planning
- Full Acquisition
- Operations and Maintenance
- Mixed Life Cycle
- Multi-Agency Collaboration

7. What was the first budget year this investment was submitted to OMB? *

8. Provide a brief summary and justification for this investment, including a brief description of how this closes in part or in whole an identified agency performance gap; this description may include links to relevant information which should include relevant GAO reports, and links to relevant findings of independent audits.

FBMS is a major enterprise management initiative integrating financial management, acquisition, property management, financial assistance, travel, enterprise management information system and other subsidiary systems to standardize and integrate administrative processes throughout DOI. D1 and D2 included Financial Assistance and Core Financials functionality at MMS and OSM. In Deployment 2 (Fall 2006), FBMS leveraged interfaces with CCR, ChargeCard, and Treasury. FBMS is currently leveraging the Grants.Gov application as the source for grant applicant information and ASAP for recipient payment. D3 (Fall 2007) added Acquisition functionality for MMS and OSM integrated with Core Financials. This leverages interfaces with CCR, ChargeCard, Treasury, and each of the seven Integrated Acquisition Environment systems. D4 (Fall 2008) added bureau BLM and added Personal Property/Fleet functionality. D5 (Fall 2010) will add Real Property functionality, bureau US Geological Survey (USGS). D6 (Fall 2011) will complete Real Property functionality, and add bureau Fish and Wildlife Services (FWS) and the Office of the Secretary (OS). D7 (Fall 2012) will add Electronic Records Management, and add bureaus National Park Service (NPS), Bureau of Reclamation (BOR) and Bureau of Indian Affairs (BIA). D8 (Fall 2013) will add remaining functionality, including budget formulation and consolidated financial reporting. Identified agency performance gaps include the following: Legacy systems are no longer supported by their software vendors and cannot be modernized to meet the changes in financial management mandated by laws and regulations. Implementing FBMS allows DOI to meet these requirements and retire legacy accounting, property and procurement systems such as FFS, ABACIS, and IDEAS-PD. Two recent OIG reports on Grants and Cooperative Agreements require a reporting system to enable DOI to achieve standardization and streamlining requirements of Public Law 106-107. FBMS will close this gap and enable reporting for the Federal Funding Accountability and Transparency Act. FBMS will ensure more systematic procurement compliance with the FAR and underlying statutes. FBMS will enable facility and property managers across the United States to improve accountability, reduce emergency response time and more efficiently respond to natural and other disasters. FBMS will enable DOI to manage over 160,000 assets (buildings and structures).

- a. Provide here the date of any approved rebaselining within the past year, the date for the most recent (or planned) alternatives analysis for this investment, and whether this investment has a risk management plan and risk register.**

9. Did the Agency's Executive/Investment Committee approve this request? *

a. If "yes," what was the date of this approval? *

10. Contact information of Program/Project Manager?

- Name: *
- Phone Number: *
- Email: *

11. What project management qualifications does the Project Manager have? (per FAC-P/PM)? *

- Project manager has been validated according to FAC-PMPM or DAWIA criteria as qualified for this investment.
- Project manager qualifications according to FAC-P/PM or DAWIA criteria is under review for this investment.
- Project manager assigned to investment, but does not meet requirements according to FAC-P/OM or DAWIA criteria.
- Project manager assigned but qualification status review has not yet started.
- No project manager has yet been assigned to this investment.

12. If this investment is a financial management system, then please fill out the following as reported in the most recent financial systems inventory (FMSI):

Financial management system name(s)	System acronym	Unique Project Identifier (UPI) number
*	*	*

a. If this investment is a financial management system AND the investment is part of the core financial system then select the primary FFMIA compliance area that this investment addresses (choose only one): *

- computer system security requirement;
- internal control system requirement;
- core financial system requirement according to FSIO standards;
- Federal accounting standard;
- U.S. Government Standard General Ledger at the Transaction Level;
- this is a core financial system, but does not address a FFMIA compliance area;
- Not a core financial system; does not need to comply with FFMIA

Section B: Summary of Funding (Budget Authority for Capital Assets)

1.

Table 1: SUMMARY OF FUNDING FOR PROJECT PHASES (REPORTED IN MILLIONS) (Estimates for BY+1 and beyond are for planning purposes only and do not represent budget decisions)									
	PY1 and earlier	PY 2009	CY 2010	BY 2011	BY+1 2012	BY+2 2013	BY+3 2014	BY+4 and beyond	Total
Planning:	*	*	*	*	*	*	*	*	*
Acquisition:	*	*	*	*	*	*	*	*	*
Subtotal Planning & Acquisition:	*	*	*	*	*	*	*	*	*
Operations & Maintenance:	*	*	*	*	*	*	*	*	*
Disposition Costs (optional):	*	*	*	*	*	*	*	*	*
SUBTOTAL:	*	*	*	*	*	*	*	*	*
Government FTE Costs should not be included in the amounts provided above.									
Government FTE Costs	*	*	*	*	*	*	*	*	*
Number of FTE represented by Costs:	*	*	*	*	*	*	*	*	*
TOTAL(including FTE costs)	*	*	*	*	*	*	*	*	*

2. If the summary of funding has changed from the FY 2010 President's Budget request, briefly explain those changes:

*

Section C: Acquisition/Contract Strategy (All Capital Assets)

1.

Table 1: Contracts/Task Orders Table

Contract or Task Order Number	Type of Contract/Task Order (In accordance with FAR Part 16)	Has the contract been awarded (Y/N)	If so what is the date of the award? If not, what is the planned award date?	Start date of Contract/Task Order	End date of Contract/Task Order	Total Value of Contract/Task Order (M)	Is this an Interagency Acquisition? (Y/N)	Is it performance based? (Y/N)	Competitively awarded? (Y/N)	What, if any, alternative financing option is being used? (ESPC, UESC, EUL, N/A)	Is EVM in the contract? (Y/N)
NONE											

2. If earned value is not required or will not be a contract requirement for any of the contracts or task orders above, explain why:

*

3. Is there an acquisition plan which reflects the requirements of FAR Subpart 7.1 and has been approved in accordance with agency requirements? *

a. If "yes," what is the date? *

Section D: Performance Information (All Capital Assets)

Table 1: Performance Information Table

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
2009	Management Excellence: Advance Modernization/ Integration.	*	*	percent reduction in time to produce standard reports: 1 Trial balances by Fund at Standard General Ledger Account Level, 2 SF-133 Report on Budget Execution and Budgetary Resources, and 3 SF-224 Statement of Transactions	12/07 SAP Run Time: MMS: Trial Balance: 7' no background; SF-224--89"; SF-133--24' OSM: Trial--7' no background; SF-224--89" background; 24' background.	30% reduction for BLM	100% of target achieved.
2008	Management Excellence: Advance Modernization/ Integration.	*	*	Achievement of Certification and Accreditation of the FBMS solution in accordance with OMB Circular A-130, Appendix III; Security of Federal Automated Information Resources; and DOI Certification and Accreditation Program.	100%	100% for D4	100% for D4 Target achieved
2010	Management Excellence: Advance Modernization/ Integration.	*	*	Achievement of Certification and Accreditation of the FBMS solution in accordance with OMB Circular A-130, Appendix III; Security of Federal Automated Information Resources; and DOI Certification and Accreditation Program.	100%	100% for D5	TBD-Expected Q1 2011
2009	Management Excellence: Advance Modernization/ Integration.	*	*	Achievement of Certification and Accreditation of the FBMS solution in accordance with OMB Circular A-130,	100%	100% of D4 maintained	100% for D4 target maintained.

Table 1: Performance Information Table

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
				Appendix III; Security of Federal Automated Information Resources; and DOI Certification and Accreditation Program.			
2007	Management Excellence: Advance Modernization/Integration.	*	*	percent reduction in time to produce standard reports: 1 Trial balances by Fund at Standard General Ledger Account Level, 2 SF-133 Report on Budget Execution and Budgetary Resources, and 3 SF-224 Statement of Transactions	12/07 SAP Run Time: MMS: Trial Balance: 7' no background; SF-224--89"; SF-133--24' OSM: Trial--7' no background; SF-224--89" background; 24' background.	Avg. 2006 ABACIS (legacy) Runtime; MMS: Trial Balance: 15'; SF-224--5'; SF-133--5'. OSM--Trial Balance--15'; SF-224--5'; SF-133--5'.	7/08 SAP Run Time: Trial Balance-8.5' foreground 8' background SF-224--1'10" fore and background; 27' 30" foreground 27' 40" background. OSM: 8' foreground, 8' 30" background; SF224--1'10" SF -133 27' 40" foreground and background
2008	Management Excellence: Advance Modernization/Integration.	*	*	percent reduction in time to produce standard reports: 1 Trial balances by Fund at Standard General Ledger Account Level, 2 SF-133 Report on Budget Execution and Budgetary Resources, and 3 SF-224 Statement of Transactions	12/07 SAP Run Time: MMS: Trial Balance: 7' no background; SF-224--89"; SF-133--24' OSM: Trial--7' no background; SF-224--89" background; 24' background.	30% reduction for OSM and MMS	1/09 SAP Run Time background/foreground results: OSM: Trial Balance 8:45/9:40. SF224- 2:40/10. SF133- 13:30/16. MMS: Trial Balance 12:30/15:30. SF224- 2:10/11. SF133- 16:30/17.
2012	Management Excellence: Advance Modernization/Integration.	*	*	percent reduction in time to produce standard reports: 1 Trial balances by Fund at Standard General Ledger Account Level, 2 SF-133 Report on Budget Execution and Budgetary Resources, and 3 SF-224 Statement of	12/07 SAP Run Time: MMS: Trial Balance: 7' no background; SF-224--89"; SF-133--24' OSM: Trial--7' no background; SF-224--89" background; 24' background.	TBD	TBD-Expected Q1 2013

Table 1: Performance Information Table

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
Transactions							
2013	Management Excellence: Advance Modernization/ Integration.	*	*	percent reduction in time to produce standard reports: 1 Trial balances by Fund at Standard General Ledger Account Level, 2 SF-133 Report on Budget Execution and Budgetary Resources, and 3 SF-224 Statement of Transactions	12/07 SAP Run Time: MMS: Trial Balance: 7' no background; SF-224--89"; SF-133--24' OSM: Trial--7' no background; SF-224--89" background; 24' background.	TBD	TBD-Expected Q1 2014
2010	Management Excellence: Advance Modernization/ Integration.	*	*	Percent of satisfied end-users within six months after Go-Live out of total pool of planned end-users. Survey will contain at least 5 items, and percent will be earned in 11% units by each bureau reporting a mean score of 3.0 or higher.	22%	44% representing OSM, MMS, BLM and USGS	TBD-Expected Q2 2011
2013	Management Excellence: Advance Modernization/ Integration.	*	*	Percent of satisfied end-users within six months after Go-Live out of total pool of planned end-users. Survey will contain at least 5 items, and percent will be earned in 11% units by each bureau reporting a mean score of 3.0 or higher.	22%	100% representing OSM, MMS, BLM, USGS, FWS, OS, NPS, BOR and BIA	TBD-Expected Q2 2014
2007	Management Excellence: Advance Modernization/ Integration.	*	*	Achievement of Certification and Accreditation of the FBMS solution in accordance with OMB Circular A-130, Appendix III; Security of	100%	100% for D3	100% for D3 Target achieved

Table 1: Performance Information Table

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
				Federal Automated Information Resources; and DOI Certification and Accreditation Program.			
2011	Management Excellence: Advance Modernization/ Integration.	*	*	Achievement of Certification and Accreditation of the FBMS solution in accordance with OMB Circular A-130, Appendix III; Security of Federal Automated Information Resources; and DOI Certification and Accreditation Program.	100%	100% for D6	TBD-Expected Q1 2012
2012	Management Excellence: Advance Modernization/ Integration.	*	*	Percent of satisfied end-users within six months after Go-Live out of total pool of planned end-users. Survey will contain at least 5 items, and percent will be earned in 11% units by each bureau reporting a mean score of 3.0 or higher.	22%	77% representing OSM, MMS, BLM, USGS, FWS, OS and NPS	TBD-Expected Q2 2013
2012	Management Excellence: Advance Modernization/ Integration.	*	*	Achievement of Certification and Accreditation of the FBMS solution in accordance with OMB Circular A-130, Appendix III; Security of Federal Automated Information Resources; and DOI Certification and Accreditation Program.	100%	100% for D7	TBD-Expected Q1 2013
2010	Management Excellence: Advance	*	*	percent reduction in time to produce	12/07 SAP Run Time: MMS: Trial	30% reduction for USGS	TBD-Expected Q1 2011

Table 1: Performance Information Table

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
	Modernization/ Integration.			standard reports: 1 Trial balances by Fund at Standard General Ledger Account Level, 2 SF-133 Report on Budget Execution and Budgetary Resources, and 3 SF-224 Statement of Transactions	Balance: 7' no background; SF-224--89"; SF-133--24' OSM: Trial--7' no background; SF-224--89" background; 24' background.		
2011	Management Excellence: Advance Modernization/ Integration.	*	*	Percent of satisfied end-users within six months after Go-Live out of total pool of planned end-users. Survey will contain at least 5 items, and percent will be earned in 11% units by each bureau reporting a mean score of 3.0 or higher.	22%	66% representing OSM, MMS, BLM, USGS, FWS and OS	TBD-Expected Q2 2012
2007	Management Excellence: Advance Modernization/ Integration.	*	*	percent of legacy systems and sub-systems retired per bureau (eg, a legacy system used by 2 bureaus counts as 2) As of Nov 13th 2006, there were 96 bureau-systems to be retired by 2014.	96 bureau-systems eligible	28 systems removed	28 systems removed
2013	Management Excellence: Advance Modernization/ Integration.	*	*	Achievement of Certification and Accreditation of the FBMS solution in accordance with OMB Circular A-130, Appendix III; Security of Federal Automated Information Resources; and DOI Certification and Accreditation Program.	100%	100% for D8	TBD-Expected Q1 2014

Table 1: Performance Information Table

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
2011	Management Excellence: Advance Modernization/Integration.	*	*	percent reduction in time to produce standard reports: 1 Trial balances by Fund at Standard General Ledger Account Level, 2 SF-133 Report on Budget Execution and Budgetary Resources, and 3 SF-224 Statement of Transactions	12/07 SAP Run Time: MMS: Trial Balance: 7' no background; SF-224--89"; SF-133--24' OSM: Trial--7' no background; SF-224--89" background; 24' background.	TBD	TBD-Expected Q1 2012
2008	Management Excellence: Advance Modernization/Integration.	*	*	Percent of satisfied end-users within six months after Go-Live out of total pool of planned end-users. Survey will contain at least 5 items, and percent will be earned in 11% units by each bureau reporting a mean score of 3.0 or higher.	22%	33% representing OSM, MMS and BLM	Weighted mean scores for the 5 questions were: MMS 2.73; OSM 2.70; BLM 2.19 (survey taken Q2, 2009)
2008	Management Excellence: Advance Modernization/Integration.	*	*	percent of legacy systems and sub-systems retired per bureau (eg, a legacy system used by 2 bureaus counts as 2) As of Nov 13th 2006, there were 96 bureau-systems to be retired by 2014.	96 bureau-systems eligible	28 (all eligible for OSM and MMS)	As of 12/2008 28 systems have been retired from D2 through D4.
2009	Management Excellence: Advance Modernization/Integration.	*	*	percent of legacy systems and sub-systems retired per bureau (eg, a legacy system used by 2 bureaus counts as 2) As of Nov 13th 2006, there were 96 bureau-systems to be retired by 2014.	96 bureau-systems eligible	29 (all eligible for OSM, MMS and BLM)	100% of target achieved.

Table 1: Performance Information Table

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
2010	Management Excellence: Advance Modernization/ Integration.	*	*	percent of legacy systems and sub-systems retired per bureau (eg, a legacy system used by 2 bureaus counts as 2) As of Nov 13th 2006, there were 96 bureau-systems to be retired by 2014.	96 bureau-systems eligible	TBD (All OSM, MMS, BLM and USGS legacy systems)	TBD-Expected Q1 2011
2013	Management Excellence: Advance Modernization/ Integration.	*	*	percent of legacy systems and sub-systems retired per bureau (eg, a legacy system used by 2 bureaus counts as 2) As of Nov 13th 2006, there were 96 bureau-systems to be retired by 2014.	96 bureau-systems eligible	TBD (All OSM, MMS, BLM, USGS, FWS, OS, NPS, BOR and BIA legacy systems; currently estimated to be 96)	TBD-Expected Q1 2014
2012	Management Excellence: Advance Modernization/ Integration.	*	*	percent of legacy systems and sub-systems retired per bureau (eg, a legacy system used by 2 bureaus counts as 2) As of Nov 13th 2006, there were 96 bureau-systems to be retired by 2014.	96 bureau-systems eligible	TBD (All OSM, MMS, BLM, USGS, FWS, OS and NPS legacy systems)	TBD-Expected Q1 2013
2007	Management Excellence: Advance Modernization/ Integration.	*	*	Percent of satisfied end-users within six months after Go-Live out of total pool of planned end-users. Survey will contain at least 5 items, and percent will be earned in 11% units by each bureau reporting a mean score of 3.0 or higher.	22%	22% representing OSM and MMS	22% Target achieved
2011	Management Excellence: Advance	*	*	percent of legacy systems and	96 bureau-systems eligible	TBD (All OSM, MMS, BLM, USGS, FWS)	TBD-Expected Q1 2012

Table 1: Performance Information Table

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
	Modernization/ Integration.			sub-systems retired per bureau (eg, a legacy system used by 2 bureaus counts as 2) As of Nov 13th 2006, there were 96 bureau-systems to be retired by 2014.		and OS legacy systems)	
2009	Management Excellence: Advance Modernization/ Integration.	*	*	Percent of satisfied end-users within six months after Go-Live out of total pool of planned end-users. Survey will contain at least 5 items, and percent will be earned in 11% units by each bureau reporting a mean score of 3.0 or higher.	22%	Next User Satisfaction Survey is planned 6 months after D5 - about Q2 2011.	Expected Q2 2011.

Part II: Planning, Acquisition And Performance Information

Section A: Cost and Schedule Performance (All Capital Assets)

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
D2 Business Blueprint - DOI	\$1.2	\$1.5	2006-03-31	2006-03-31	2006-06-21	2006-07-26	100.00%	100.00%
D2 Realization - DOI	\$3.0	\$3.9	2006-04-03	2006-04-03	2006-09-19	2006-10-13	100.00%	100.00%
D2 Final Prep - DOI	\$2.0	\$0.4	2006-08-01	2006-08-01	2006-10-17	2006-11-06	100.00%	100.00%
Project Management Go Live and Support Phase - DOI	\$0.4	\$0.1	2006-10-18	2006-10-18	2006-12-28	2006-12-22	100.00%	100.00%
Organizational Change Management for Go Live and Support Phase - DOI	\$0.1	\$0.0	2006-10-18	2006-10-18	2006-12-29	2006-12-22	100.00%	100.00%
Conduct Knowledge Transfer to NBC - DOI	\$0.1	\$0.0	2006-11-14	2006-11-14	2006-12-20	2006-12-22	100.00%	100.00%
Production Support and Review - DOI	\$0.4	\$0.9	2006-11-14	2006-11-14	2006-12-28	2006-12-28	100.00%	100.00%
D2.1 - Design STR Interfaces - DOI	\$0.0	\$0.0	2006-12-12	2006-12-12	2007-02-05	2007-02-16	100.00%	100.00%
D2 Business Blueprint - IBM	\$3.0	\$4.2	2006-03-31	2006-03-31	2006-06-21	2006-07-26	100.00%	100.00%
D2 Realization - IBM	\$6.4	\$10.9	2006-04-03	2006-04-03	2006-09-19	2006-10-13	100.00%	100.00%
D2 Final Prep - IBM	\$2.7	\$2.7	2006-08-01	2006-08-01	2006-10-17	2006-11-06	100.00%	100.00%
Project Management Go Live and Support Phase - IBM	\$0.3	\$0.1	2006-10-18	2006-10-18	2006-12-28	2006-12-22	100.00%	100.00%
Organizational Change Management for Go Live and Support Phase - IBM	\$0.0	\$0.0	2006-10-18	2006-10-18	2006-12-29	2006-12-22	100.00%	100.00%
Conduct Knowledge Transfer to NBC - IBM	\$0.0	\$0.1	2006-10-25	2006-11-14	2006-12-20	2006-12-22	100.00%	100.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
Production Support and Review - IBM	\$0.9	\$0.8	2006-11-14	2006-11-14	2006-12-28	2006-12-28	100.00%	100.00%
Deployment Conclusion - IBM	\$0.1	\$0.1	2006-11-14	2006-11-14	2006-12-28	2006-12-28	100.00%	100.00%
D2.1 - Design STR Interfaces - IBM	\$0.2	\$0.1	2006-12-12	2006-12-12	2007-02-05	2007-02-09	100.00%	100.00%
Project Management Realization Phase - DOI	\$1.3	\$1.4	2007-02-19	2007-02-19	2007-07-19	2007-07-20	100.00%	100.00%
Organizational Change Management Realization Phase - DOI	\$1.4	\$0.2	2007-02-19	2007-02-19	2007-07-19	2007-07-20	100.00%	100.00%
System Management - DOI	\$0.1	\$0.4	2007-02-26	2007-02-26	2007-07-19	2007-10-15	100.00%	100.00%
Functional Specification Development and Configuration - DOI	\$0.5	\$0.5	2007-02-26	2007-02-26	2007-07-02	2007-07-20	100.00%	100.00%
Business Warehouse (EMIS) - DOI	\$0.1	\$0.4	2007-04-02	2007-04-02	2007-07-23	2007-07-23	100.00%	100.00%
Portal Development - DOI	\$0.1	\$0.1	2007-05-01	2007-05-01	2007-07-23	2007-10-12	100.00%	100.00%
Interface Programs - DOI	\$0.2	\$0.1	2007-04-17	2007-04-17	2007-07-23	2007-08-15	100.00%	100.00%
R/3 Reports, Enhancement, Forms & Workflows - DOI	\$0.0	\$0.0	2007-03-28	2007-03-28	2007-07-23	2007-07-20	100.00%	100.00%
Data Conversion Programs - DOI	\$0.3	\$0.2	2007-03-08	2007-03-08	2007-07-23	2007-07-19	100.00%	100.00%
Data Conversion Dry Runs Test (Mock Conversion) - DOI	\$0.1	\$0.1	2007-05-25	2007-05-25	2007-10-08	2007-11-09	100.00%	100.00%
Security - DOI	\$0.1	\$0.3	2007-02-19	2007-02-19	2007-07-19	2007-09-28	100.00%	100.00%
End User Documentation and Design - DOI	\$0.3	\$0.1	2007-04-30	2007-04-30	2007-07-19	2007-08-16	100.00%	100.00%
Prepare for Knowledge	\$0.0	\$0.0	2007-03-19	2007-03-19	2007-07-19	2007-07-20	100.00%	100.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
Transfer to NBC - DOI								
Integration Test Preparation - DOI	\$0.0	\$0.1	2007-05-01	2007-05-01	2007-07-23	2007-07-23	100.00%	100.00%
Begin Integration Test - DOI	\$0.6	\$0.5	2007-07-02	2007-07-02	2007-07-23	2007-07-23	100.00%	100.00%
D3 Final Prep	\$3.1	\$3.2	2007-07-01	2007-07-01	2007-10-17	2007-10-17	100.00%	100.00%
D3 Go Live and Support	\$1.8	\$1.7	2007-10-18	2007-10-18	2007-11-19	2007-11-19	100.00%	100.00%
D3 Initial Business Blueprint - DOI	\$0.0	\$0.1	2006-11-16	2006-11-16	2006-12-10	2006-12-11	100.00%	100.00%
D3 Business Blueprint - DOI	\$1.0	\$1.1	2006-12-12	2006-12-12	2007-02-14	2007-02-15	100.00%	100.00%
Project Management Realization Phase - IBM	\$2.3	\$2.1	2007-01-01	2007-01-01	2007-07-19	2007-07-20	100.00%	100.00%
Organizational Change Management Realization Phase - IBM	\$0.5	\$0.5	2007-02-19	2007-02-19	2007-07-19	2007-07-20	100.00%	100.00%
System Management - IBM	\$0.8	\$0.7	2007-02-19	2007-02-19	2007-10-15	2007-10-15	100.00%	100.00%
Functional Specification Development and Configuration - IBM	\$1.9	\$3.1	2007-02-26	2007-02-26	2007-07-02	2007-07-20	100.00%	100.00%
Business Warehouse (EMIS) - IBM	\$0.1	\$0.2	2007-02-19	2007-02-19	2007-07-23	2007-07-23	100.00%	100.00%
Portal Development - IBM	\$0.2	\$0.4	2007-04-17	2007-04-17	2007-07-23	2007-07-23	100.00%	100.00%
Interface Programs - IBM	\$0.3	\$0.9	2007-03-28	2007-03-28	2007-07-23	2007-08-15	100.00%	100.00%
R/3 Reports, Enhancement, Forms & Workflows - IBM	\$0.3	\$0.4	2007-03-08	2007-03-08	2007-07-23	2007-07-20	100.00%	100.00%
Data Conversion Programs - IBM	\$0.7	\$0.5	2007-05-25	2007-05-25	2007-07-23	2007-07-19	100.00%	100.00%
Data Conversion Dry Runs Test (Mock	\$0.3	\$0.1	2007-02-19	2007-02-19	2007-07-19	2007-08-03	100.00%	100.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
Conversion) - IBM								
Security - IBM	\$0.3	\$0.3	2007-02-19	2007-02-19	2007-07-19	2007-08-24	100.00%	100.00%
End User Documentation and Design - IBM	\$0.1	\$0.1	2007-06-04	2007-06-04	2007-07-19	2007-07-20	100.00%	100.00%
Prepare for Knowledge Transfer to NBC - IBM	\$0.0	\$0.0	2007-03-19	2007-03-19	2007-07-17	2007-07-17	100.00%	100.00%
Integration Test Preparation - IBM	\$0.2	\$0.1	2007-05-01	2007-05-01	2007-07-23	2007-07-23	100.00%	100.00%
Begin Integration Test - IBM	\$2.2	\$1.9	2007-07-02	2007-07-02	2007-07-19	2007-07-23	100.00%	100.00%
Business Process Change Requests - IBM	\$0.0	\$0.1	2007-04-02	2007-04-02	2007-05-17	2007-05-25	100.00%	100.00%
Application Development Change Requests - IBM	\$0.1	\$0.2	2007-02-28	2007-02-28	2007-03-29	2007-04-18	100.00%	100.00%
D3 Initial Business Blueprint - IBM	\$0.5	\$0.8	2006-11-16	2006-11-16	2006-12-10	2006-12-11	100.00%	100.00%
D3 Business Blueprint - IBM	\$3.2	\$3.0	2006-12-08	2006-12-08	2007-02-14	2007-02-15	100.00%	100.00%
D4 Project Prep - DOI	\$1.2	\$0.8	2007-01-01	2007-01-01	2007-08-20	2007-08-22	100.00%	100.00%
D4 Realization	\$4.3	\$4.3	2008-02-01	2008-02-01	2008-06-09	2008-06-04	100.00%	100.00%
D4 Go Live and Support	\$4.3	\$4.3	2008-10-18	2008-10-18	2008-12-29	2009-03-01	100.00%	100.00%
D4 Project Prep - IBM	\$4.2	\$3.8	2007-06-11	2007-06-11	2007-08-20	2007-08-22	100.00%	100.00%
D4 Blueprint	\$9.1	\$9.1	2007-11-01	2007-11-01	2008-02-27	2008-02-27	100.00%	100.00%
D4 Final Prep	\$10.9	\$10.9	2008-07-01	2008-07-01	2008-10-17	2008-12-01	100.00%	100.00%
Deployment 5: Blueprint (design) Phase. Real Property at all deployed bureaus. Core Financials, Acquisition, Financial Assistance, Real Property, Personal	\$7.9	\$5.0	2009-04-01	2009-04-01	2009-10-30	2009-10-30	100.00%	100.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
Property and Fleet at USGS. DOI PMO work								
Deployment 5: Realization (build) Phase. Real Property at all deployed bureaus. Core Financials, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at USGS. DOI PMO work	\$5.5	\$6.1	2009-11-01	2009-11-01	2010-06-01	2010-06-01	100.00%	85.00%
Deployment 5: Integration Testing Phase. Real Property at all deployed bureaus. Core Financials, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at USGS. DOI PMO work	\$1.5	\$1.4	2010-06-02	2010-05-24	2010-08-16		0.00%	0.00%
Deployment 5: D6 Project Preparation Phase. Adds Budget formulation at all deployed bureaus. Core Financials, Budget Formulation, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at FWS and OS. DOI PMO work	\$0.1	\$0.1	2010-04-01	2010-04-01	2010-06-01	2010-06-01	0.00%	0.00%
Deployment 5: Final Preparation Phase. Real Property at all	*	*	2010-08-16		2010-11-08		0.00%	0.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
deployed bureaus. Core Financials, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at USGS. DOI PMO work Deployment 5: Go-Live and Support Phase. Real Property at all deployed bureaus. Core Financials, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at USGS. DOI PMO work	*	*	2010-11-09		2011-01-21		0.00%	0.00%
Deployment 5: Blueprint (design) Phase. Real Property at all deployed bureaus. Core Financials, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at USGS. System Integrator work.	\$12.3	\$10.2	2009-04-01	2009-04-01	2009-10-30	2009-10-30	100.00%	100.00%
Deployment 5: Realization (build) Phase. Real Property at all deployed bureaus. Core Financials, Acquisition, Financial Assistance, Real Property, Personal Property and	\$19.7	\$16.4	2009-11-01	2009-11-01	2010-06-01	2010-06-01	100.00%	80.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
Fleet at USGS. System Integrator work.								
Deployment 5: Integration Testing Phase. Real Property at all deployed bureaus. Core Financials, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at USGS. System Integrator work.	\$8.0	\$4.1	2010-06-02	2010-05-24	2010-08-16		0.00%	0.00%
Deployment 5: D6 Project Preparation Phase. Adds Budget formulation at all deployed bureaus. Core Financials, Budget Formulation, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at FWS and OS. System Integrator work	\$0.7	\$0.7	2010-04-01	2010-04-01	2010-06-01	2010-06-01	0.00%	0.00%
Deployment 5: Final Preparation Phase. Real Property at all deployed bureaus. Core Financials, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at USGS. System Integrator	*	*	2010-08-16		2010-11-08		0.00%	0.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
work.								
Deployment 5: Go-Live and Support Phase. Real Property at all deployed bureaus. Core Financials, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at USGS. System Integrator work.	*	*	2010-11-09		2011-01-21		0.00%	0.00%
Deployment 6: Blueprint (design) Phase. Real Property at all deployed bureaus. Core Financials, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at USGS. DOI PMO work	\$3.0	\$0.1	2010-06-01	2010-06-01	2010-10-01		0.00%	0.00%
Deployment 6: Realization (build) Phase. Real Property at all deployed bureaus. Core Financials, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at USGS. DOI PMO work	*	*	2010-10-02		2011-05-01		0.00%	0.00%
Deployment 6: Integration Testing Phase. Real Property at all deployed bureaus. Core Financials,	*	*	2011-05-02		2011-08-20		0.00%	0.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at USGS. DOI PMO work								
Deployment 6: D7 Project Preparation Phase. Adds Budget formulation at all deployed bureaus. Core Financials, Budget Formulation, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at FWS and OS. DOI PMO work	*	*	2011-04-01		2011-06-01		0.00%	0.00%
Deployment 6: Final Preparation Phase. Real Property at all deployed bureaus. Core Financials, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at USGS. DOI PMO work	*	*	2011-08-21		2011-11-09		0.00%	0.00%
Deployment 6: Go-Live and Support Phase. Real Property at all deployed bureaus. Core Financials, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at USGS. DOI PMO work	*	*	2011-11-10		2012-02-05		0.00%	0.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
Deployment 6: Blueprint (design) Phase. Real Property at all deployed bureaus. Core Financials, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at USGS. System Integrator work.	\$8.0	\$0.7	2010-06-01	2010-06-01	2010-10-01		0.00%	0.00%
Deployment 6: Realization (build) Phase. Real Property at all deployed bureaus. Core Financials, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at USGS. System Integrator work.	*	*	2010-10-02		2011-05-01		0.00%	0.00%
Deployment 6: Integration Testing Phase. Real Property at all deployed bureaus. Core Financials, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at USGS. System Integrator work.	*	*	2011-05-02		2011-08-20		0.00%	0.00%
Deployment 6: D7 Project Preparation Phase. Adds Budget formulation at	*	*	2011-04-01		2011-06-01		0.00%	0.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
all deployed bureaus. Core Financials, Budget Formulation, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at FWS and OS. System Integrator work								
Deployment 6: Final Preparation Phase. Real Property at all deployed bureaus. Core Financials, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at USGS. System Integrator work.	*	*	2011-08-21		2011-11-09		0.00%	0.00%
Deployment 6: Go-Live and Support Phase. Real Property at all deployed bureaus. Core Financials, Acquisition, Financial Assistance, Real Property, Personal Property and Fleet at USGS. System Integrator work.	*	*	2011-11-10		2012-02-05		0.00%	0.00%
Deployment 7 - All Phases, including D8 Project Prep, DOI PMO work.	*	*	2011-05-01		2013-02-01		0.00%	0.00%
Deployment 7 - All Phases,	*	*	2011-05-01		2013-02-01		0.00%	0.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
including D8 Project Prep, System Integrator work.								
Deployment 8 - All Phases, DOI PMO work.	*	*	2012-05-01		2014-02-01		0.00%	0.00%
Deployment 8 - All Phases, System Integrator work.	*	*	2012-05-01		2014-02-01		0.00%	0.00%
2006 Software Licenses	\$4.5	\$4.5	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
2007 Software Licenses	\$6.0	\$6.0	2006-10-01	2006-10-01	2007-09-30	2007-09-30	100.00%	100.00%
2008 Software Licenses	\$5.2	\$5.2	2007-10-01	2007-10-01	2008-09-30	2008-09-30	100.00%	100.00%
2009 Software Licenses	\$7.4	\$7.4	2008-10-01	2008-10-01	2009-09-30	2009-09-30	100.00%	100.00%
2010 Software Licenses	\$5.6	\$2.2	2009-10-01	2009-10-01	2010-09-30		39.00%	39.00%
2011 Software Licenses	*	*	2010-10-01		2011-09-30		0.00%	0.00%
2012 Software Licenses	*	*	2011-10-01		2012-09-30		0.00%	0.00%
2013 Software Licenses	*	*	2012-10-01		2013-09-30		0.00%	0.00%
2006 Contracts Support - AQD	\$0.4	\$0.4	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
2007 Contracts Support - AQD	\$0.5	\$0.5	2006-10-01	2006-10-01	2007-09-30	2007-09-30	100.00%	100.00%
2008 Contracts Support - AQD	\$0.8	\$0.8	2007-10-01	2007-10-01	2008-09-30	2008-09-30	100.00%	100.00%
2009 Contracts Support - AQD	\$0.8	\$0.8	2008-10-01	2008-10-01	2009-09-30	2009-09-30	100.00%	100.00%
2010 Contracts Support - AQD	\$1.6	\$1.2	2009-10-01	2009-10-01	2010-09-30		78.00%	78.00%
2011	*	*	2010-10-01		2011-09-30		0.00%	0.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
Contracts Support - AQD								
2012 Contracts Support - AQD	*	*	2011-10-01		2012-09-30		0.00%	0.00%
2013 Contracts Support - AQD	*	*	2012-10-01		2013-09-30		0.00%	0.00%
2006 ABC/M Development	\$1.0	\$1.0	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
2007 ABC/M Development	\$0.6	\$0.6	2006-10-01	2006-10-01	2007-09-30	2007-09-30	100.00%	100.00%
2009 ABC/M Development	\$0.9	\$0.8	2008-10-01	2008-10-01	2009-09-30	2009-09-30	100.00%	100.00%
2010 ABC/M Development	\$0.8	\$0.3	2009-10-01	2009-10-01	2010-09-30		34.00%	34.00%
2011 ABC/M Development	*	*	2010-10-01		2011-09-30		0.00%	0.00%
2006 Steady State	\$12.2	\$12.2	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
2007 Steady State	\$15.4	\$15.4	2006-10-01	2006-10-01	2007-09-30	2007-09-30	100.00%	100.00%
2008 Steady State	\$20.0	\$20.0	2007-10-01	2007-10-01	2008-09-30	2008-09-30	100.00%	100.00%
2009 Steady State	\$31.3	\$29.3	2008-10-01	2008-10-01	2009-09-30	2009-09-30	100.00%	100.00%
2010 Steady State	\$25.8	\$20.6	2009-10-01	2009-10-01	2010-09-30		75.00%	75.00%
2011 Steady State	*	*	2010-10-01		2011-09-30		0.00%	0.00%
2012 Steady State	*	*	2011-10-01		2012-09-30		0.00%	0.00%
2013 Steady State	*	*	2012-10-01		2013-09-30		0.00%	0.00%
2014 Steady State	*	*	2013-10-01		2014-09-30		0.00%	0.00%
2015 Steady State	*	*	2014-10-01		2015-09-30		0.00%	0.00%
2016 Steady State	*	*	2015-10-01		2016-09-30		0.00%	0.00%
2017 Steady State	*	*	2016-10-01		2017-09-30		0.00%	0.00%
2018 Steady State	*	*	2017-10-01		2018-09-30		0.00%	0.00%
2019 Steady State	*	*	2018-10-01		2019-09-30		0.00%	0.00%
2020 Steady State	*	*	2019-10-01		2020-09-30		0.00%	0.00%
2021 Steady State	*	*	2020-10-01		2021-09-30		0.00%	0.00%
2022 Steady	*	*	2021-10-01		2022-09-30		0.00%	0.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
State								
2023 Steady State	*	*	2022-10-01		2023-09-30		0.00%	0.00%
2024 Steady State	*	*	2023-10-01		2024-09-30		0.00%	0.00%
2025 Steady State	*	*	2024-10-01		2025-09-30		0.00%	0.00%
2026 Steady State	*	*	2025-10-01		2026-09-30		0.00%	0.00%
2027 Steady State	*	*	2026-10-01		2027-09-30		0.00%	0.00%
2028 Steady State	*	*	2027-10-01		2028-09-30		0.00%	0.00%
2029 Steady State	*	*	2028-10-01		2029-09-30		0.00%	0.00%
2030 Steady State	*	*	2029-10-01		2030-09-30		0.00%	0.00%

* - Indicates data is redacted.